

## Arts and Cultural Studies

2010	Arts & Culture Heritage Study	Amherst / Cumberland Co., NS
2005	Arts & Culture Environmental Scan	Brampton ON
2005	Evaluation of the Community Museum Assistance Program	Nova Scotia Department of Tourism, Culture and Heritage
2005	Strategic Plan and Business Plan	Music Roots, Brampton ON
2004	Performing Arts and Culture Centre Business Plan	Leamington ON
2004	Visioning Workshop	Brampton ON, Arts Council Board
2001	Organizational Review, Governance and Management Study	Niagara Falls ON

## Library Studies

2011	Library Master Plan	Seneca College ON
2011	Facilities Master Plan	Richmond Hill Public Library ON
2011	Evaluation of Electronic Bookshelf and Information Needs Analysis (with Dysart Jones)	Doctors Nova Scotia NS
2011	ARUPLO Planning Guidelines Review	ARUPLO ON
2010	Library Needs Assessment Study	Uxbridge Public Library ON
2010	Library 10 Year Facility Plan	Pickering Public Library ON
2010	Library Service Strategy	Pickering Public Library ON
2010	Public Library Service Review and Ten Year Plan	Smith-Ennismore-Lakefield Public Library ON
2010	Acton Branch Feasibility Study	Halton Hills Public Library ON
2010	Library Facility Assessment	Brock Township Public Library ON
2010	Strategic Plan (with Dysart Jones)	Clarington Public Library ON
2009	Strategic Plan and Community Needs Assessment (with Dysart Jones)	Aurora Public Library ON
2009	Strategic Plan (with Dysart Jones)	Kitchener Public Library ON
2009	Facility Needs Assessment and Master Plan	Brantford Public Library ON
2008	Woodlawn Public Library Facility Planning Study	Halifax Public Libraries NS
2008	Branch Needs Assessment and Site Selection Study	Kennebecasis Public Library NB
2008	Library Strategic Plan	Oxford County Public Library ON
2008	Community Needs Assessment and Service Development Strategy	Whitchurch-Stouffville Public Library ON
2008	Library Master Plan & Community Needs Assessment	Chatham Kent Public Library ON
2008	Library Client Satisfaction Survey Report	Pickering Public Library ON
2008	Master Plan	Brampton Public Library ON
2008	Business Case and Functional Space Program for the Oak Ridges Library	Richmond Hill Public Library ON
2007	The Library's Contribution to Your Community: A Resource Manual (2nd Edition)	Southern Ontario Library Service
2007	Operational and Facility Programming for Central Library	Orillia Public Library ON
2007	Library Facility Planning Study	Oxford County Public Library ON
2007	Strategic Plan (with Dysart Jones)	Ontario Library Services North
2006	Operational Review, Financing and Governance Study	Oxford County Public Library ON
2006	District Branch Library Planning and Design Study	Waterloo Public Library ON
2006	Library Non-user Study	Pickering Public Library ON
2006	Implementation Strategy - Georgetown Library Expansion	Halton Hills Public Library ON
2006	Library Needs Assessment Study	Scugog Township Public Library, ON
2005	Facility Planning Model	Russell Township Public Library ON
2005	Branch Library Assessment Study	Waterloo Public Library ON
2004	Library Branch Space Needs Analysis:	Greater Sudbury Public Library ON
2004	First Nation Libraries: Strategic Plan	Ontario Library Service - North
2004	Library Branch Services Review	Kingston Frontenac Public Library ON
2004	Strategic Plan	Brampton Public Library ON
2004	Strategic Plan	Clarington Public Library ON
2004	Library Service Delivery Framework	Ottawa Public Library ON
2002	The Library's Contribution To Your Community Resource Manual (1st Edition)	Southern Ontario Library Service
2002	Strategic Plan and Library Facility Model	Huron County Public Library ON
2002	Strategic Plan	Markham Public Library ON
2001	Strategic Plan: 2002-2005	Ontario Library Service - North

## Research, Policy and Management Studies

2011	Pricing Policy Development and Review	City of Mississauga ON
2011	Review of Physical Activity Surveillance Data Requirements	Public Health Canada
2011	Review of Physical Activity Plans	Department of Health and Wellness, NS
2010	Municipal Strategic Plan	Hanover ON
2009	Organizational Renewal Study	Department of Tourism, Culture and Recreation, NL
2009	Best Practices - Rural Facility Model	Atlantic Canadian Opportunities Agency (ACOA)
2009	Dartmouth North Community Centre Operational Review	Halifax Regional Municipality NS
2008	Municipal Cost Sharing Model for Parks and Recreation	Kings County, NS
2008	Municipal Strategic Plan	Elliot Lake ON
2007	Strategic Plan for St. Denis Centre / South Campus Sport and Recreation Complex	University of Windsor ON
2006	Innovative Sources of Funding for Development and Rehabilitation of Sport and Recreation Infrastructure	Federal-Provincial/Territorial Sport Committee
2006	Community Services Department Organizational and Staffing Review	Woodstock ON
2006	Recreation & Leisure Services - Operational Review	Waterloo ON
2005	Municipal Strategic Plan	Municipality of the District of Lunenburg NS
2003	Review of Ice Allocation Policies and Fees	Oshawa ON
2002	Municipal Tourism Strategy	Petawawa ON
2002	Municipal YMCA Operating Partnership Agreements	Wasaga Beach & Collingwood YMCA ON
2002	Recreation Service Delivery Model Review	Ottawa ON
2001	YMCA/Community Centre Implementation Strategy	Wasaga Beach ON
2001	Recreation - Parks - Culture Operational Review	Tecumseh ON
2001	Joint Use Agreement	Region of Halton ON
2001	SuperBuild Application Sports, Culture and Tourism Partnerships Initiative	Orangeville ON
2001	Best Practices - Sustaining Our Facility Investment	Ontario Ministry of Citizenship, Culture and Recreation
2001	Policy Framework for Affordable Access to Parks and Recreation	Parks and Recreation Ontario

## Recreation Studies & Feasibility Studies

2010	Membertou Arena Feasibility Study	Membertou (Cape Breton) NS
2010	Physical Activity, Recreation and Wellness Centre Feasibility Study	Arsicat Recreation Commission NS
2010	Aquatic Facility Needs Assessment	Municipality of District of Shelburne NS
2010	Smith Falls YMCA Market Feasibility Study	Smith Falls ON
2010	Exhibition Association Multipurpose Recreation Complex	Exhibition Association of the City & County of Saint John, NB
2010	HRM Peninsula Recreation Facility Review	Halifax Regional Municipality NS
2010	Smith Ennismore Lakefield Ennismore Community Centre Feasibility Study	Smith-Ennismore-Lakefield Township ON
2010	Outdoor Pool Feasibility Assessment	St Margaret's Centre recreation Committee, NS
2009	Indoor Pool Business Plan	Municipality of the District of Chester NS
2009	Arena Feasibility Study	14 Wing Greenwood NS
2009	Wayne Gretzky Centre Infrastructure Redevelopment	Brantford ON
2009	Recreation and Wellness Centre Functional Planning & Feasibility Study	Pictou Regional Development Commission NS
2009	Preliminary Indoor Aquatic Facility Analysis	Fredericton YMCA, City of Fredericton, UNB, St. Thomas University NB
2008	Multi-Purpose Recreation Complex Feasibility Study	Springwater Township ON
2008	Leisure Centre Feasibility Study	Belleville ON
2008	Multi-Purpose Facility Feasibility Study	Bay Roberts NL
2008	Multi-use Recreation Complex Feasibility Study (Peer Review)	Sudbury ON
2007	Civic Centre Functional Use Study	Municipality of the District of Guysborough NS
2007	Multi-Plex Recreation Facility Study	Saint John, NB
2007	Arena Assessment and Recreation Complex Feasibility Study	Kawartha Lakes, ON
2007	Recreational Facility Needs Assessment	Region of Queens, NS
2007	Recreation Community Needs Assessment	Hanover ON

2006	Prospect Road and Area Community Centre Needs Assessment	Halifax Regional Municipality NS
2006	Multi-Purpose Civic Centre Feasibility Study	Truro / Colchester Co., NS
2006	Artificial Sports Field Study Operating Cost Assessment	Toronto ON
2006	Multiuse Wellness and Recreation Centre	Kentville NS
2006	North East Scarborough Recreation Facility Needs Assessment and Feasibility Study	Toronto ON
2006	Arena Feasibility Study	Essex County ON
2006	Multi-Use Facility Feasibility Study	Clarence-Rockland ON
2006	Aquatic Feasibility Study	Kingston ON
2005	Multi-Use Feasibility Study	Wasaga Beach ON
2005	Multi-Use Recreational/Educational Facility	Chatham-Kent ON
2005	Multi-Purpose Facility Feasibility Study	Bridgewater / Municipality of the District of Lunenburg NS
2005	Aquatic Centre Feasibility Study	Gravenhurst ON
2005	Health and Wellness Centre Feasibility Study	St. Clair Township ON
2005	Outdoor Sport Field Feasibility Study	North Bay ON
2005	Essex Memorial Arena Feasibility Study	Essex County ON
2005	Recreation & Aquatics Facility Feasibility Study	Quinte West ON
2004	Outdoor Recreation Facility Study	Mississauga ON
2004	Arena Capacity & Expansion Study	Kingston ON
2004	Forest Centre Redevelopment	Ganaraska Region Conservation Authority, ON
2003	Service Delivery Review: Outdoor Pool	Ottawa ON
2003	Multi-Use Recreational/Educational Facility Feasibility Study	Chatham-Kent ON
2003	Sifton Properties Equestrian Community - Market Research	Sifton Properties Equestrian Community, ON
2003	Equestrian Community Market Assessment	Georgian Development Group, ON
2002	Multipurpose Space - Public Consultation	Niagara-On-The-Lake ON
2002	Canada Games Complex: Facility Program and Service Assessment	Thunder Bay ON
2002	Recreation and Cultural Complex Feasibility Study	Clarence-Rockland ON
2001	Feasibility Study - Esther Shiner Stadium, Centennial Arena & Edithvale Community Centre	Toronto ON
2001	Community Centre Feasibility Study	Wasaga Beach ON
2001	Skating Centre Feasibility Study	Burlington ON
2001	Recreation and Culture Space Utilization Feasibility Study	Petawawa ON
2001	Feasibility Study for a Multipurpose Sport Development and Training Facility	Ottawa ON
<b>Master Plans</b>		
2010	Parks and Recreation Master Plan	South Huron, ON
2009	Parks, Recreation, Arts and Culture Master Plan	Elliot Lake ON
2009	Recreation Master Plan	Township of Severn ON
2009	Recreation Master Plan	Hampton NB
2008	Recreation and Parks Master Plan	Thunder Bay ON
2008	Recreation Master Plan	Fredericton NB
2007	Recreation, Sport and Healthy Active Living Services Strategy	North Bay ON
2007	Parks, Culture and Recreation Master Plan	Brampton ON
2007	Cultural and Recreation Master Plan	Parry Sound, Seguin Township, Municipality of McDougall ON
2006	Parks, Recreation and Culture Strategic Master Plan	Scugog Township ON
2006	Master Plan for Parks, Recreation, and Culture	Uxbridge Township ON
2006	Leisure Services Master Plan	Collingwood ON
2006	Culture and Recreation Master Plan	Clearview Township ON
2006	Community Facilities Master Plan	East Gwillimbury ON
2005	Parks and Recreation Master Plan	Springwater Township ON
2005	Recreation and Leisure Services Strategic Master Plan	Woodstock ON
2005	Culture, Parks, Recreation and Culture Master Plan	Whitby ON
2005	Recreation & Culture Master Plan	North Dundas Township ON
2005	Parks Master Plan	Lake of Bays Township ON
2005	Recreation Master Plan	Russell Township ON
2005	Recreation Action Plan	Powassan ON
2005	Facility Provision Model Study	Wellington County ON
2005	Parks, Recreation, Arts & Culture Strategic Plan	Niagara Falls ON
2004	Parks, Recreation & Culture Strategic Plan	Kawartha Lakes ON
2003	Recreation, Culture and Library Facility Model - post amalgamator	Ottawa ON
2003	Culture and Recreation Master Plan	Wasaga Beach ON
2003	Sports Fields Strategy	Toronto ON
2003	Recreation Facility Master Plan	Edmonton AB
2003	Recreation Master Plan	Trent Hills ON
2002	Recreation Master Plan	Petawawa ON
2002	Parks and Recreation Services Plan	Smith-Ennismore-Lakefield Township ON
2001	Culture and Recreation Master Plan	Tay Township ON
<b>Program Reviews and Strategies</b>		
2010	Volunteer Services Strategy	Kitchener ON
2010	Aurora Youth Needs Analysis	Aurora ON
2009	Physical Activity Strategy	Halifax Regional Municipality NS
2009	Older Adult Strategy	Kitchener ON
2008	Inter-Municipal Physical Activity Strategy	Kings County NS
2008	Walkabout Rating and Recognition Program	Heart and Stroke Foundation Nova Scotia
2008	Everybody Gets to PlayTM, Building Momentum through Research and Policy	Recreation Nova Scotia
2006	Youth Physical Activity Strategy	Quinte West ON
2005	Resource Manual: Plan and Promote Participation in Physical Activity	Ontario Ministry of Tourism and Recreation
2005	Gravenhurst Youth Needs Study	Gravenhurst ON
2005	Community Physical Activity Plan and Strategy	Beausoleil First Nation ON
2003	The Grand River: A Canadian Heritage River - Ten Year Monitoring Report	Grand River Conservation Authority ON